

# Welcome

## Virginia Military Advisory Council

19 November 2020

1300 – 1500

Virginia War Memorial

*(& Virtual)*

**The Honorable Carlos L. Hopkins**  
**Secretary of Veterans & Defense Affairs**

# Agenda

**1300 – 1310**

**Welcome & Remarks**

The Honorable Carlos Hopkins

**1310 – 1330**

**Sentinel Landscapes**

Terry Lasher, Virginia Department of Forestry;  
Assistant State Forester

**1330 – 1350**

**Installation and Community Resilience**

RADM Ann C. Phillips (ret), Special Assistant to the Governor  
for Coastal Adaptation and Protection

**1350 – 1410**

**Federal Update & Growing the Military in Virginia**

John Simmons, Managing Partner, The Roosevelt Group  
Charlie Perham, Vice President, Matrix Design Group

**1410 – 1450**

**Commanders' Updates**

**1450 – 1500**

**Closing Remarks**

The Honorable Carlos Hopkins

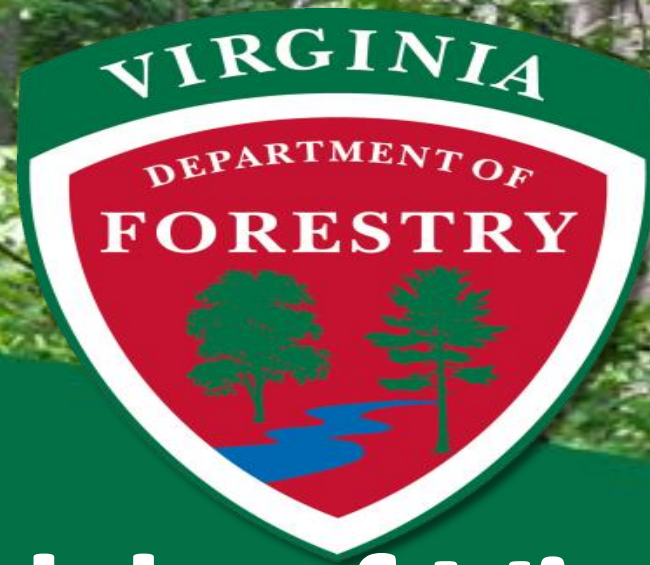
# Opening Remarks

**The Honorable Carlos L. Hopkins**  
***Secretary of Veterans & Defense Affairs***

# Sentinel Landscapes

**Terry Lasher**

**Virginia Department of Forestry  
Assistant State Forester**



**Commonwealth of Virginia Sentinel  
Landscapes Partnership  
“Virginia Security Corridors”**





# Sentinel Landscapes Overarching Goals

- Strengthen military readiness
- Bolster agricultural and forestry productivity
- Conserve natural resources
- Increase access to recreation
- Benefit Landowners



# HOW

By *connecting* private landowners around military installations or ranges with government assistance programs that offset the cost of implementing sustainable management practices and conservation projects



# Partnership

## Federal Coordinating Committee



## Commonwealth Sentinel Landscape Coordinating Committee

Secretary of Agriculture & Forestry  
Secretary of Veterans & Defense Affairs  
Military Installations  
Local Governments  
Landowners  
NGOs





# Sentinel Landscape

<https://vimeo.com/393009508>

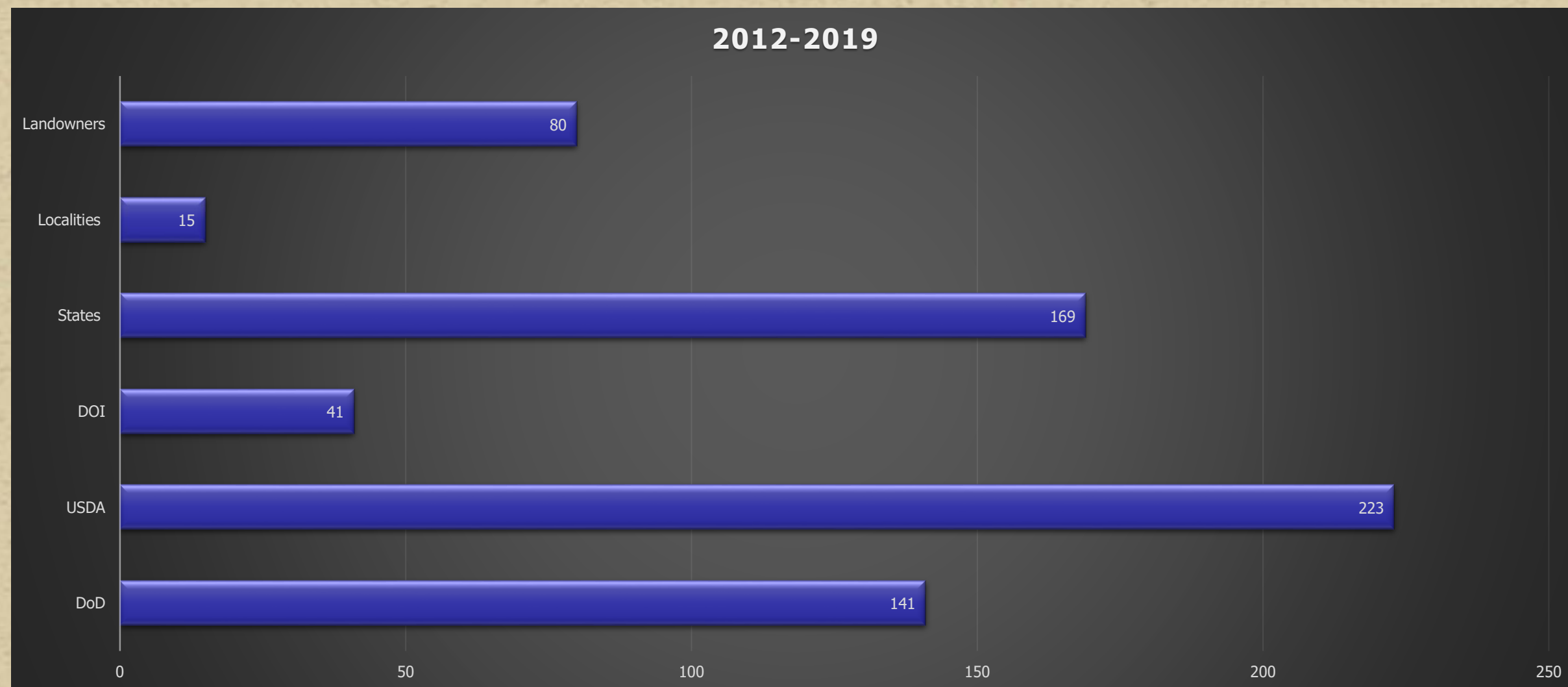


# DoD/Virginia Partnership

- Department of Defense spending in Virginia is highest in the nation.
  - ◆ Total economic impact is \$104 billion
  - ◆ Supports 885,000 jobs
  - ◆ More than 85% of Virginia airspace is used for training
  - ◆ Military spending accounts for 44% of ALL Federal spending in VA. *(REPI Program State Profile, 2020)*



# Partner Contributions (\$M)



- ◆ Protected 467K acres
- ◆ Added 2.3M acres of sustainable management

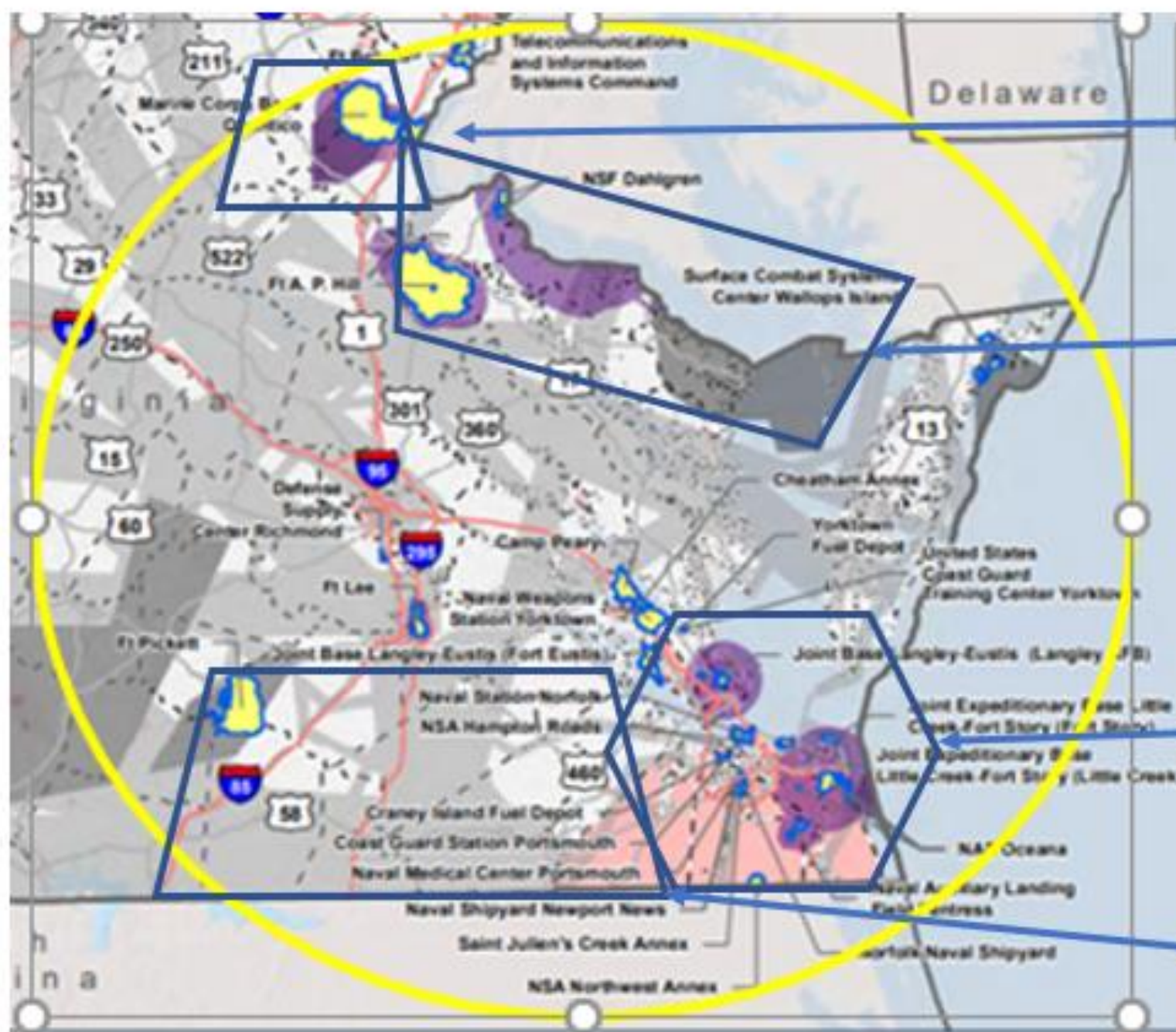


# Virginia Security Corridors Objectives

1. Strengthen Military Readiness through compatible land use.
2. Retain working forests and agricultural land.
3. Protect high conservation value lands
4. Meet statewide water quality goals and coastal resiliency master plan.
5. Stimulate rural economic development
6. Enhance Eastern North Carolina & Middle Chesapeake Sentinel Landscapes by creating a Mid Atlantic Defense Corridor.



# Virginia Security Corridors Sub-Regions



VA Security Corridors Sub  
Sentinel Landscape #1 MCBQ  
installation lead

VA Security Corridors Sub  
Sentinel Landscape #2 FAPH  
installation lead

VA Security Corridors Sub  
Sentinel Landscape #3 JBLE  
installation lead

VA Security Corridors Sub  
Sentinel Landscape #4  
Amy/VANG Fort Pickett  
installation lead



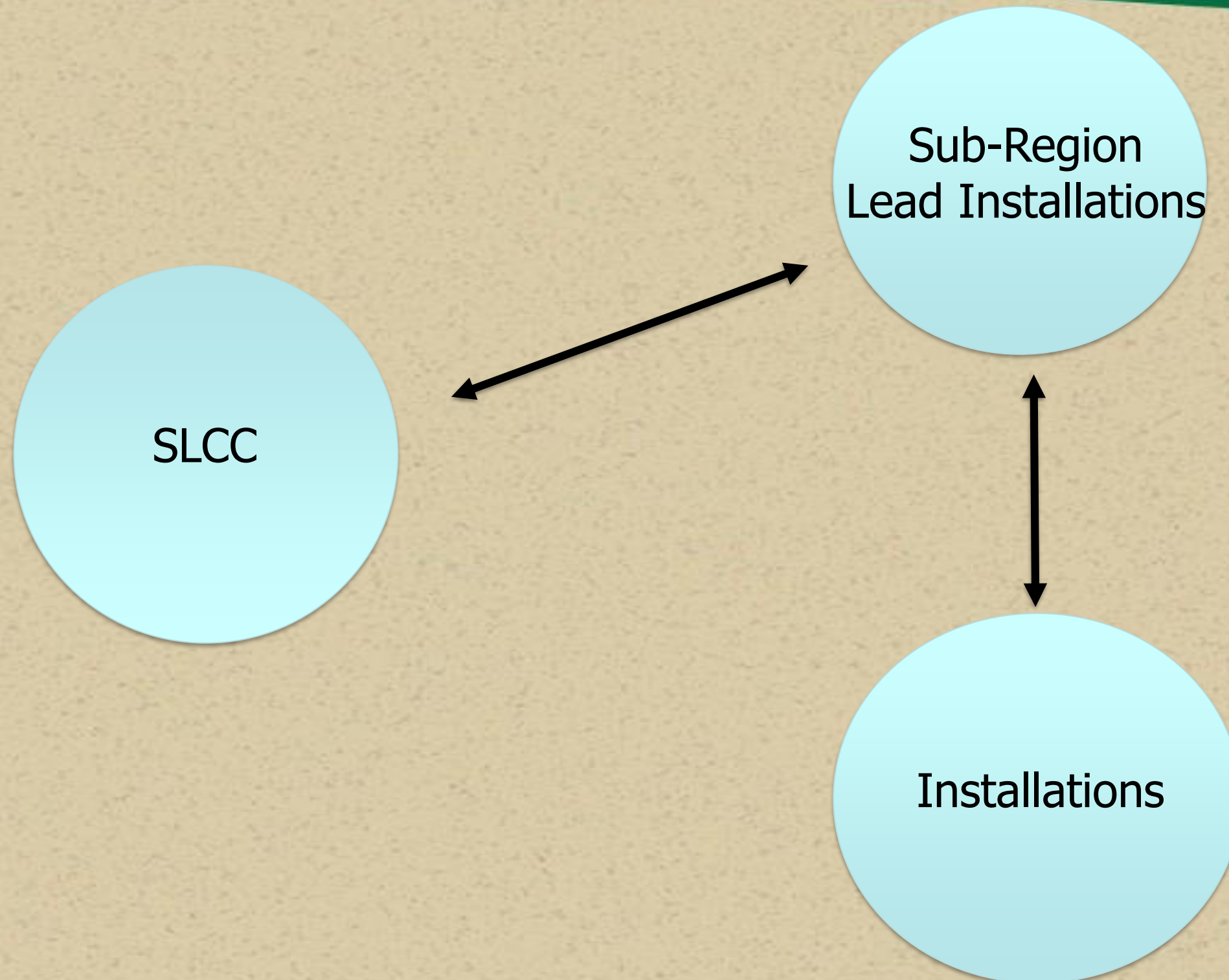
# Sub-Region Focus

- **Sub Landscape #1**: Marine Corp Base Quantico Lead
  - ◆ Initial focus: Mission readiness, preventing non-compatible development/encroachment, dark skies
- **Sub Landscape #2**: Fort A.P. Hill Lead
  - ◆ Initial Focus: Resiliency, dark skies, farm and forest land retention
- **Sub Landscape #3**: Joint Base Langley-Eustis Lead
  - ◆ Initial focus: Coastal resilience
- **Sub Landscape #4**: Fort Pickett Lead
  - ◆ Initial focus: Encroachment, dark skies, working farm and forestlands

**All Installations within the Landscape Benefit & Contribute**

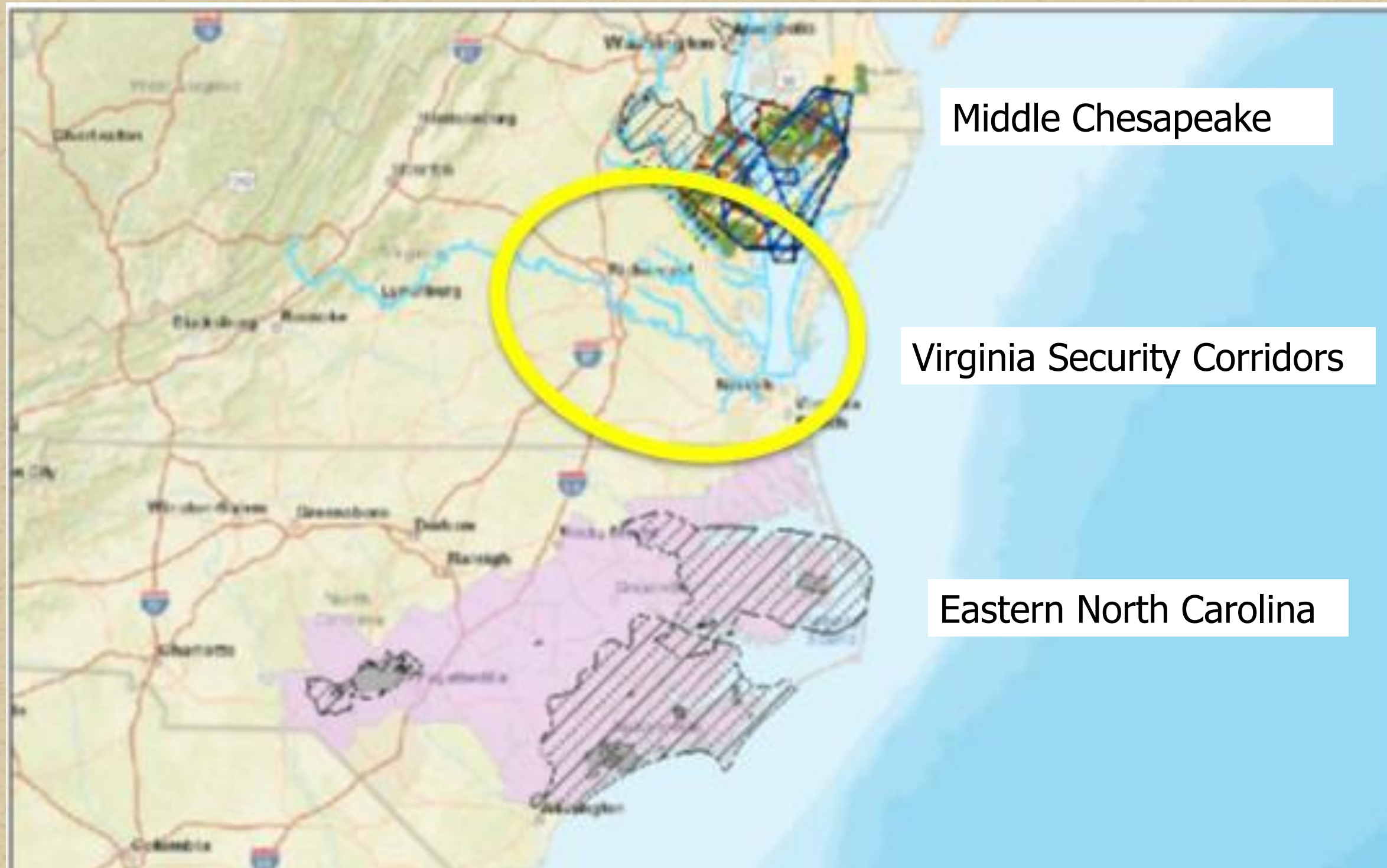


# State & Installation Relationships





# Regional Integration







# Next Steps

- Secure VMAC support
  - ◆ Installation POC for engagement with Regional lead
- Complete application (pre-submission)
- Final Submission
- Move Out Together!

# **Installation and Community Resilience**

**RADM Ann C. Phillips, USN (ret)**

**Special Assistant to the Governor  
for Coastal Adaptation and Protection**

# ***Building Coastal Resilience in Virginia***



Chesterfield Heights , October, 2020 ~ photo courtesy of MEB General Contractors/  
City of Norfolk

***Virginia Military Advisory Council  
Installation and Community Resilience***

November 19th, 2020

Rear Admiral Ann C. Phillips, US Navy (Retired)

Special Assistant for Coastal Adaptation and Protection

[ann.phillips@governor.virginia.gov](mailto:ann.phillips@governor.virginia.gov)



# VIRGINIA COASTAL RESILIENCE MASTER PLANNING FRAMEWORK

Principles and Strategies for Coastal  
Flood Protection and Adaptation

Email: [ResilientCoastVA@governor.virginia.gov](mailto:ResilientCoastVA@governor.virginia.gov)



# Guiding Principles

## ➤ Acknowledge Climate Change

Acknowledge climate change and its consequences and base decision-making on the best available science.

## ➤ Enhance Equity

Identify and address socioeconomic inequities and work to enhance equity through coastal adaptation and protection efforts.

## ➤ Nature-Based Solutions

Recognize the importance of protecting and enhancing green infrastructure like natural coastal barriers and fish and wildlife habitat by prioritizing nature-based solutions.

## ➤ Region-Specific Approach

Utilize community and regional scale planning to the maximum extent possible, seeking region-specific approaches tailored to the needs of individual communities.

## ➤ Cost-Effective Solutions

Understand fiscal realities and focus on the most cost-effective solutions for protection and adaptation of our communities, businesses and critical infrastructure.

# Immediate Actions



## Technical Advisory Committee (CRO, SACAP)

The TAC will work closely with the CRO and SACAP in creating a Master Plan and **prioritized project list and financing model based on the guiding principles, goals, and actions identified in the Framework.**



## Coastal Zone Management Program

The nature of the TAC's work will require some significant administrative and technical support. This will include: **decision option identification; stakeholder and advisor input management; data collection and synthesis; and performance monitoring.** To meet these needs, we will utilize the CZM Program.



## Community Engagement

A key element of our efforts going forward is **direct outreach to individual communities across the Framework's four coastal regions.**

# ➤ Build On NDAA Authorities 2018/19/20/(21?) – And . . .

➤ REPI

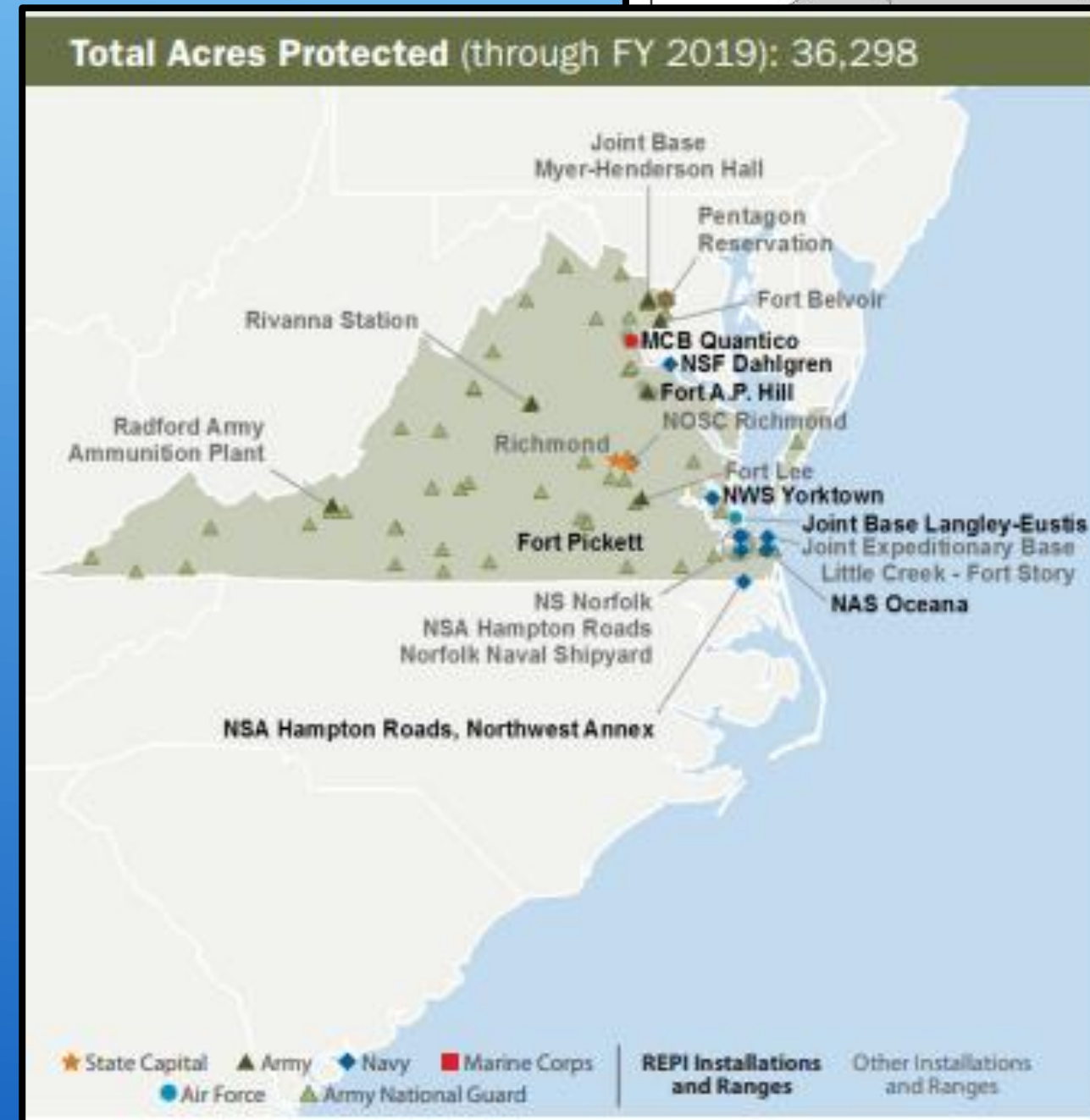
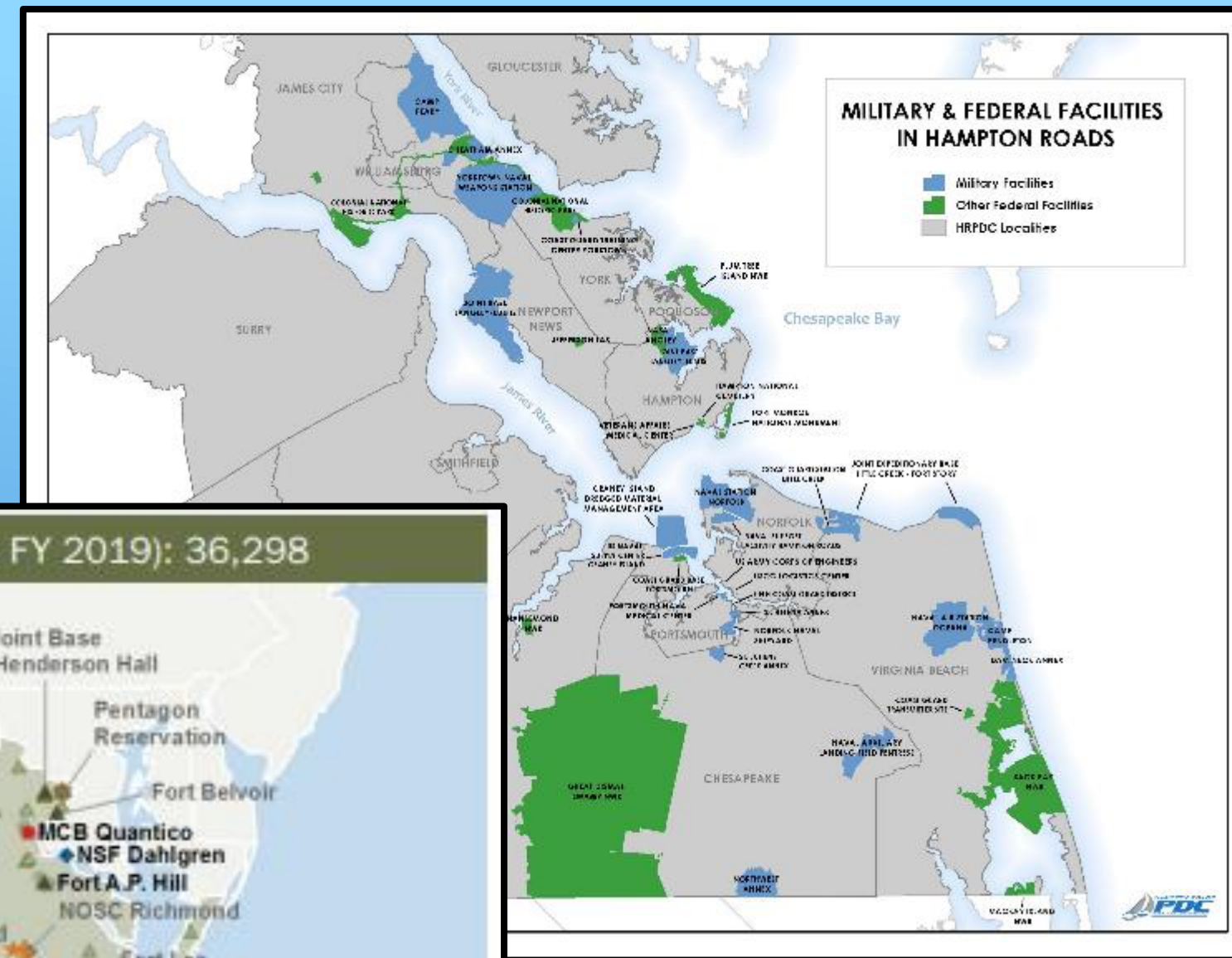
➤ JLUS (OEA)

➤ DAR

➤ DCIP

➤ Sentinel Landscapes

## Conservation / Resilience



Hampton Roads  
Installations

REPI in Virginia – so far . . .

***“Water management needs cannot wait. . .”***

***~Governor Ralph Northam – August 18, 2020***

**Building Capacity  
for the Commonwealth. . .**



# Growing the Military & Federal Update



Charlie Perham, Vice President  
MATRIX Design Group

THE  
*Roosevelt*  
GROUP

John Simmons, Managing Partner





## Overview

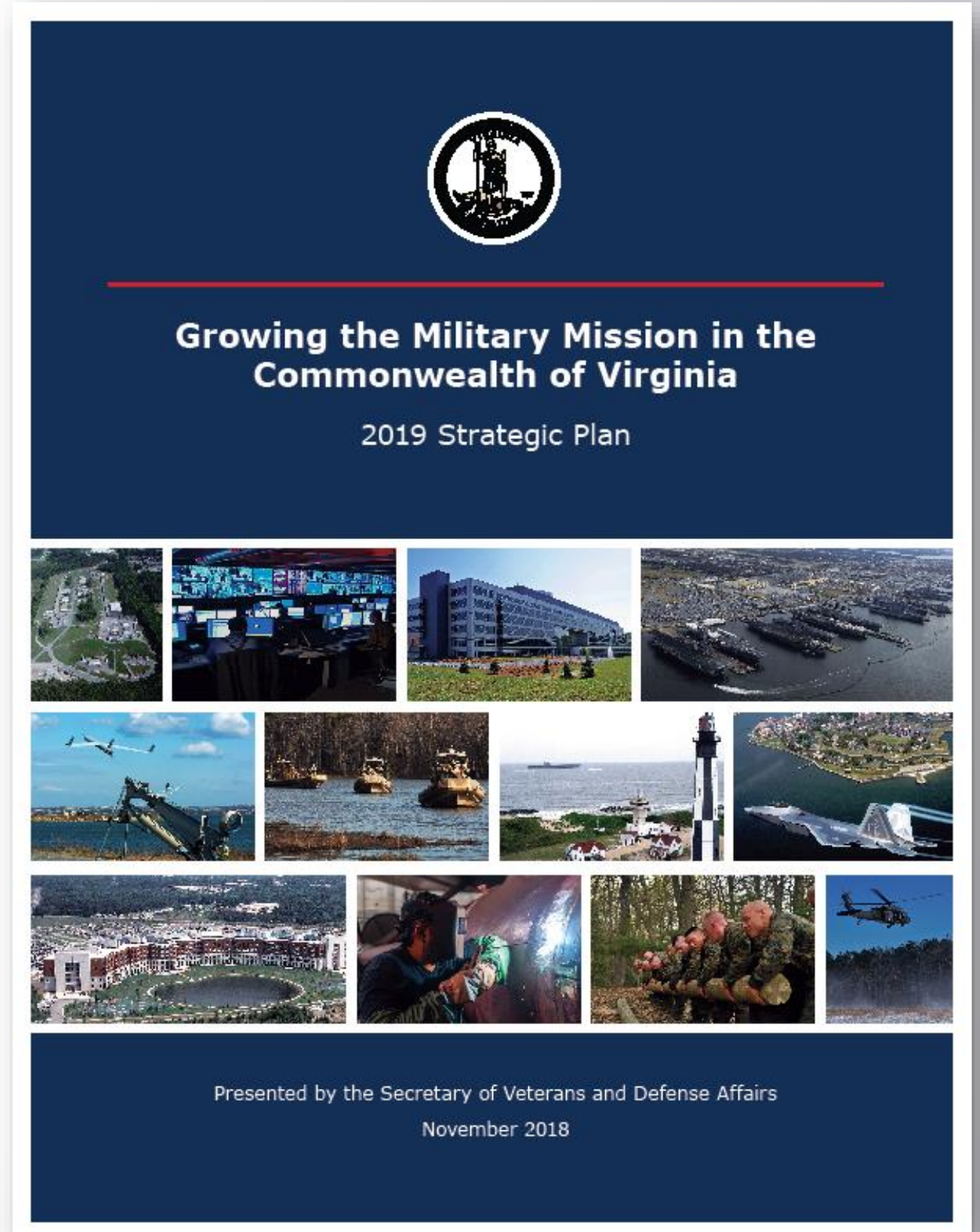
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- 🏢 Current Initiatives
- 🏢 Virginia Factbook
- 🏢 View from the Hill



## Current Initiatives

- 🏗️ 2019 Strategic Plan
- 🏗️ Support Association of Defense Communities events
- 🏗️ Support DVS with demographics analysis & mapping
- 🏗️ Strategic Plan Progress Report (spring effort)
- 🏗️ Update SWOT Analyses
- 🏗️ DoD Skillbridge Program





# Virginia Factbook

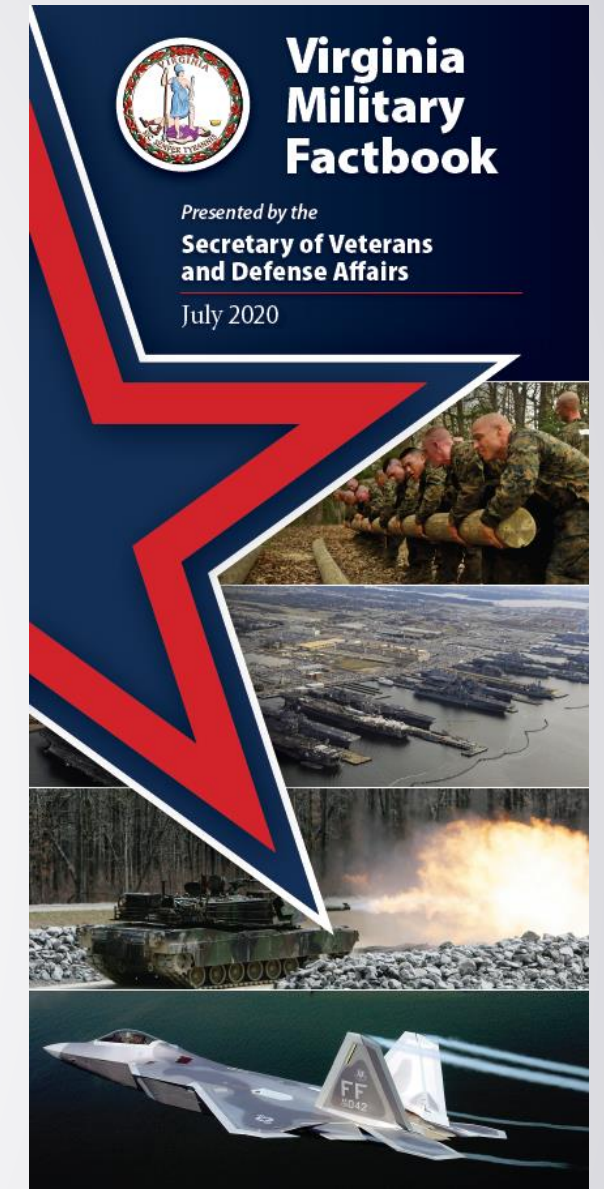
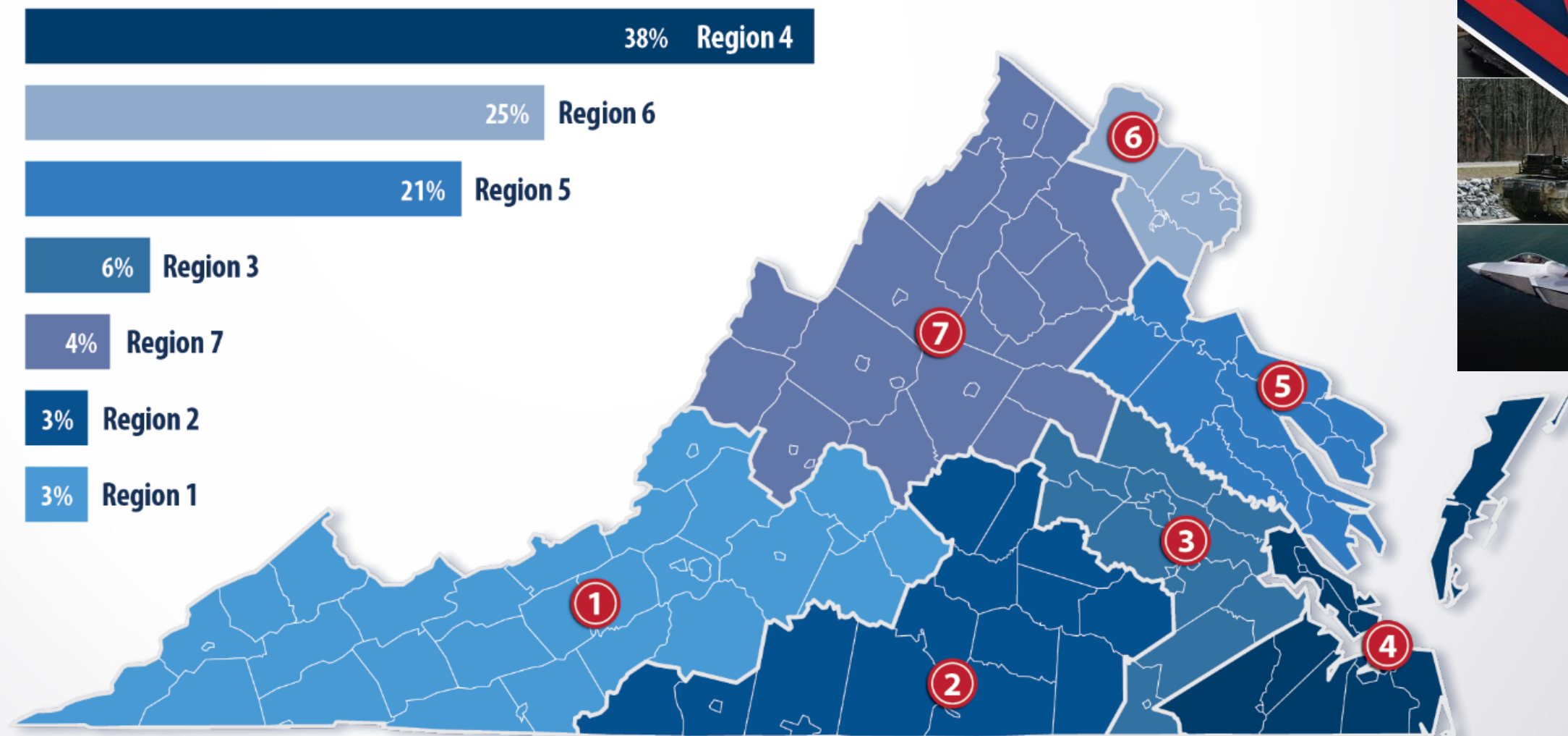
- 🏠 Statewide Economic Impact Assessment
  - Estimates Direct, Indirect, and Induced Effects
- 🏠 All FY2018 defense-related spending flowing into Commonwealth
  - Not just spending on military installations
  - Personnel Compensation – inclusive of benefits, DoD & USCG
  - DoD / DHS contracts by place of performance – both on and off base
  - Transfer Payments – veterans benefits and military retiree pensions
- 🏠 Total Direct Spending Estimates
  - DoD / DHS Contracts = \$43 B
  - Personnel Compensation = \$30 B
  - Transfer Payments = \$11 B
  - Total Defense-related Direct Spending = \$84 B

**Defense related spending makes up nearly 20% of the Virginia economy**



# Virginia Factbook

- 🏠 Total Statewide Economic Impact = \$104B
- 🏠 Direct, Indirect & Induced Jobs = 885K
- 🏠 Percentage of VA Economy = 19%
- 🏠 Total Veteran Population = 722K
- 🏠 Total Military Retiree Population = 158K



The image features a background of the United States Capitol building's dome and columns under a clear blue sky. The Roosevelt Group logo is overlaid on the left side. The word "THE" is in a simple, grey, sans-serif font. "Roosevelt" is written in a large, elegant, dark blue cursive script. "GROUP" is in a grey, sans-serif font, matching "THE".

THE  
*Roosevelt*  
GROUP

Post-Election Update:  
The 117<sup>th</sup> Congress and Biden Administration

HONORED TO SERVE GREAT COMPANIES & COMMUNITIES

# New TRG Teammates



## **General James M. "Mike" Holmes, U.S Air Force (Ret.)**

- Former Commander of the U.S. Air Force's Air Combat Command
- Deputy Chief of Staff for Strategic Plans and Requirements at Headquarters Air Force
- Principal Director for Middle East Policy, Office of the Under Secretary of Defense for Policy, Office of the Secretary of Defense
- Commander, 455th Air Expeditionary Wing, Bagram AB, Afghanistan



## **Myrthe W. Doedens, Director of Strategic Communications**

- Directs all TRG go-to-market, public relations, and engagement strategies
- Former consultant for innovative tech companies seeking to break into the federal market through brand awareness, paid-for and organic marketing, and messaging tailored to relevant stakeholders
- Former CIA counterterrorism analyst



# New TRG Teammates



## **Major General Vincent A. Coglianesse, U.S. Marine Corps (Ret.)**

- Former Commander, Marine Corps Installations Command
- Assistant Commandant for Installations and Logistics (Plans)
- Deputy Director for Operations, J-3, The Joint Staff
- Commanding General of Marine Corps Installations West - Marine Corps Base, Camp Pendleton, Commanding General, 1st Marine Logistics Group Commanding General, 1st Marine Logistics Group



## **Major General Stephen E. Farnen, U.S. Army (Ret.)**

- Former Commander of the U.S. Army Military Surface Deployment and Distribution Command
- Commander of the U.S. Army Security Assistance Command
- Commander of the Joint Munitions and Lethality Life-Cycle Management Command and Joint Munitions Command. Deputy Commanding General, Army Sustainment Command
- 26th Chief of Transportation, Commandant Transportation School, Fort Lee, Virginia

# Dates and Milestones

**November 10** - Senate Republican and Democratic leadership elections

**Week of November 16** - House Democratic and Republican leadership elections

**Week of November 30** - House Democratic Committee elections

**December 5** - Louisiana House runoff election

**December 8** - "Safe Harbor" deadline for state documentation concluding vote

**December 14** - Electoral College delegations meet and vote

**January 3** - 117<sup>th</sup> Congress convenes, likely to shift to January 4

**January 5** - Georgia Senate runoff elections

**January 6** - Joint Session of Congress counting electoral votes, declare results

**January 20** - Presidential Inauguration

**1<sup>st</sup> Monday in February** – Fiscal Year 2022 Budget Submission to Congress

# 2021 Hill Atmospherics

- **FY22 Budget Request** – Budget Control Act expired removing spending caps on defense and non-defense discretionary spending
- **Federal Debt Limit** will expire in Summer 2021
- **\$3.1 Trillion** annual Budget Deficit in Fiscal Year 2020
- Some new Committee Chairs/Ranking Members on defense committees
- Progressive Caucus versus Moderate Democrats
- Senate 50/50 split possible depending on results of Georgia runoffs
- GOP gains in the House of Representatives. Highest number of Republican women elected
- GOP dealing with continued influence of President Trump on party agenda
- GOP jockeying for 2024 Presidential primaries

# Lame Duck Congress

- Big Four, the leaders of the House and Senate Armed Services Committees, meet to discuss NDAA; Chairman Smith stated Congress to consider a compromise measure sometime early December.
- President Trump is threatening a veto of FY21 National Defense Authorization Act over removing Confederate names from U.S. military installations
- FY21 appropriations future is uncertain - Omnibus bill ? Will President Trump cooperate?
- Future of a COVID stimulus package is complicated - State/Local aid, Top Line
- Confirmation hearings for Biden Administration nominees?

# Status of FY21 Defense Legislation

	HASC-NDAA	SASC-NDAA	HAC-D	SAC-D	HAC-MilCon	SAC-MilCon
STATUS	Passed House 295-125 21 July	Passed Senate 86-14 23 July	Passed House 217-197 31 July	Bill released 10 November	Passed House 224 - 189 24 July	Bill released 10 November
NEXT STEP	Conference Committee	Conference Committee	Conference Committee	Conference Committee	Conference Committee	Conference Committee
BASE BUDGET	\$635.5B	\$636.4B	\$694.6B	\$627.2B	\$10.1B	\$8.1B
OCO	\$69B	\$69B	\$68.4B	\$68.7B	\$350M	\$350M

# Key Presidential Transition Events

## Post-election “Transition Phase”

- Appointing key White House and Department and Agency staff
- Deploy teams to Departments and Agencies for policy/structure review
- Finalizing policy agenda and schedule
- Naming cabinet members

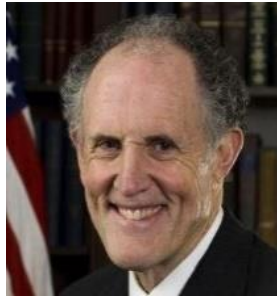
## Post-inauguration “Handover” phase

- New administration must fill about 4,000 political positions
- Over 1,200 positions require Senate confirmation
- Official transition organization must also wind down

## Biden Administration Agency Review Teams

“Agency review teams are responsible for understanding the operations of each agency, ensuring a smooth transfer of power, and preparing for President-elect Biden and Vice President-elect Harris and their cabinet to hit the ground running on Day One. These teams are composed of highly experienced and talented professionals with deep backgrounds in crucial policy areas across the federal government. The teams have been crafted to ensure they not only reflect the values and priorities of the incoming administration, but reflect the diversity of perspectives crucial for addressing America’s most urgent and complex challenges.”

# Biden Transition Team



**Former Sen. Ted Kaufman (D-DE)**



**Obama economic adviser Jeffrey Zients**



**New Mexico Gov. Michelle Lujan Grisham**



**Rep. Cedric Richmond (D-LA-02)**



**Senior campaign adviser Anita Dunn**

## Transition team advisory board

**Pete Buttigieg**

*Former mayor of South Bend, IN*

**Susan Rice**

*Former national security adviser*

**Dr. Vivek Murthy**

*Former US Surgeon General*

**Sally Yates**

*Former deputy attorney general*

**Tony Allen**

*President, Delaware State University*

**Jared Bernstein**

*Longtime Biden economic adviser*

**Leslie Caldwell**

*Former assistant attorney general*

**Mark Gitenstein**

*Former US ambassador to Romania*

**Cecilia Martinez**

*Environmentalist*

**Bob McDonald**

*Former Veterans Affairs secretary*

**Minyon Moore**

*Longtime Democratic strategist*

**Teresa Romero**

*United Farm Workers*

**Lonnie Stephenson**

*International Brotherhood of Electrical Workers*

**Cathy Russell**

*Former chief of staff for Dr. Jill Biden*

**Felicia Wong**

*President, Roosevelt Institute*

# Department of Defense Transition Team

Name	Most Recent Employment
Kathleen Hicks, Team Lead	Center for Strategic and International Studies
Susanna Blume	Center for a New American Security
Sharon Burke	New America
Lisa Coe	OtherSide Consulting, LLC
Melissa Dalton	Center for Strategic and International Studies
John Estrada	Department of State (Retired)
Victor Garcia	Rebellion Defense
Karen Gibson	Self-employed
Michelle Howard	George Washington University, The Elliott School of International Affairs
Andrew Hunter	Center for Strategic and International Studies
Mike McCord	The Stennis Center for Public Service
Farooq Mitha	Imbue Group, Inc.
Frank Mora	Florida International University
Michael Negron	State of Illinois
Stacie Pettyjohn	RAND Corporation
Ely Ratner	Center for a New American Security
Deborah Rosenblum	Nuclear Threat Initiative
Lisa Sawyer	JPMorgan Chase & Co
Shawn Skelly	CACI International, Inc.



# Potential Biden Administration National Security Officials

## SECRETARY OF STATE

John Kerry - Former Secretary of State  
Susan Rice - Former National Security Advisor  
Kurt Campbell – Former Assistant Secretary of State Asia

## NATIONAL SECURITY ADVISOR

Tony Blinken - Former Deputy National Security Advisor  
Jake Sullivan – Former State Department Official

## SECRETARY OF DEFENSE

Michèle Flournoy - Former Undersecretary of Defense  
Debbie James - Former Secretary of the Air Force  
Senator Tammy Duckworth – Member of SASC

## DEPUTY SECRETARY OF DEFENSE

Frank Kendall – Former Undersecretary of Defense for AT&L  
Eric Fanning – Former Secretary of the Army  
Peter Levine – Former Undersecretary of Defense for P&R

## SERVICE SECRETARIES

Rep. Adam Smith – Chairman HASC  
Christine Wormuth – Former Under Secretary of Defense Policy  
Rosa Brooks – Co-Chair Biden Defense Group  
Janine Davidson – Former Under Secretary of the Navy  
Lisa Disbrow – Former Under Secretary of the Air Force  
Robert Work – Former Deputy Secretary of Defense  
Rep. Seth Moulton – Member of HASC

## UNDERSECRETARY OF DEFENSE – POLICY

Brian McKeon – Former Deputy at Policy  
Julie Smith – Former Special Advisor/Europe  
Kathleen Hicks – Former Deputy at Policy  
Kelly Magsamen – Former Assistant Secretary for Asia

## UNDERSECRETARY OF DEFENSE – R&E/A&S

Andrew Hunter – Former AT&L CoS – CSIS Senior Advisor  
Brett Lambert – Former Industrial Policy lead  
Arun Seraphin – SASC PSM

## DOD COMPTROLLER

Peter Levine – Former Undersecretary of Defense for P&R  
John Conger – Former Deputy Comptroller  
Jamie Morin – Former CAPE Director

# Biden Administration Policy Priorities for DoD



## National Defense Strategy

- **Fundamental tenets of NDS likely to remain a focus for DoD**
- Continued focus **on disruptive technologies** and aligning with innovation/non-traditional actors
- **“Make in America”** and focus on security the supply chain and domestic manufacturing will remain key elements at DoD and other federal agencies.

## Continued Emphasis on Support for Military Families

- **Increase economic opportunity for spouses** by investing \$500 million in a military spouse entrepreneurship pilot program, including military spouses in the Work Opportunity Tax Credit
- **Ensure caregivers of active duty service members** receive adequate support throughout the rehabilitation timeline by creating a \$5,000 tax credit
- Improve **military child education** by proposing legislation to expand the Military Student Identifier to all military-connected children, children of veterans, and children of deceased service members

## Climate & Energy Resilience

- Expect a renewed focus on addressing **impacts of climate change on DoD installations** by expanding existing authorities and potential funding focus for projects
- Expect a continued focus on energy resiliency but likely also a **focus on renewable energy** at DoD installations

# FY21 Advocacy Highlights

## **Expansion of Department of Defense Land Exchange Authority - House NDAA Sec. 2804.**

Provision broadens authority to allow the Department of Defense to exchange land in return for services, new buildings or existing building improvements. This would allow a DoD installation to exchange underutilized land for services that reduce base operating costs or infrastructure equal to the fair market value of the property.

## **Biannual Briefs on Status of Shipyard Infrastructure Optimization Plan - House NDAA Sec. 356/Senate Report Language**

The Navy has stated they plan to invest \$21 billion over the next 20 years in their four public shipyards. However, the level of investment required has not yet materialized, with only minimal funding in the FY21 Presidential Budget Request.

## **Defense Community Infrastructure Program – \$50 million House Appropriation and \$100 million Senate Appropriation**

Virginia received 2 of the 16 DCIP grants this year. \$707,008 to the City of Hampton to undertake a \$1,858,022 project to enhance Hampton's Air Power Park and Museum. \$250,000 to the County of Prince William to undertake a \$500,000 project to enhance a warrior challenge course with accessibility improvements to support the military families at Marine Corps Base Quantico.

## **F-22 Flight Training Unit and Maintenance Training Unit at Langley AFB.**

Assisting with responses to the EIS and to secure all the funding needed for the beddown.

**Naval Air Station Oceana's Future Base Design.** TRG's Navy Team is assisting with ASN I&E, CNIC, NAVFAC as needed.

# FY21 Virginia Military Construction

Branch	Base	Project	Funding
Army	Humphreys Engineering Center	Training Support Facility	\$51,000,00
Navy	Norfolk	E-2D Training Facility, MH60 & CMV-22B Corrosion Control & Paint	\$48,071,000
Navy	Norfolk	Submarine Logistics Support	\$9,400,000 SASC Only
Air Force	Joint Base Langley-Eustis	Access Control Point Main Gate with Land Acquisition	\$19,500,000
U.S. Special Operations Command	Joint Expeditionary Base Little Creek	SOF DCS Operations Facility and Command Center SOF NSWG-2 NSWTG CSS Facilities	\$54,500,000 \$58,000,000



# COMMANDERS' UPDATES



# Closing Remarks

**The Honorable Carlos L. Hopkins**  
***Secretary of Veterans & Defense Affairs***