



# Virginia Military Advisory Council

20 October 2016

1300–1600

Senate Room #3

State Capitol

1000 Bank St., Richmond, Virginia

# Code of Virginia

## **§ 2.2-2666.1. Virginia Military Advisory Council; composition; compensation and expenses; meetings; chairman's executive summary.**

A. The Virginia Military Advisory Council (the Council) is established as an advisory council, within the meaning of § [2.2-2100](#), in the executive branch of state government, to maintain a cooperative and constructive relationship between the Commonwealth and the leadership of the several Armed Forces of the United States and the military commanders of such Armed Forces stationed in the Commonwealth, and to encourage regular communication on continued military facility viability, the exploration of privatization opportunities and issues affecting preparedness, public safety and security.

B. The Council shall be composed of 11 members as follows: the Lieutenant Governor, the Attorney General, the Adjutant General, the Secretary of Veterans and Defense Affairs, the Chairman of the House Committee on Militia, Police and Public Safety, the Chairman of the Senate Committee on General Laws, or their designees, and five members to be appointed by and serve at the pleasure of the Governor. Representatives of the major military commands and installations located in the Commonwealth or in jurisdictions adjacent thereto shall be invited by the Governor to represent their command or installation at the meetings of the Council. Any legislative member who is appointed by the Governor shall serve a term coincident with his term of office.

C. Legislative members of the Council shall receive such compensation as provided in § [30-19.12](#), and non-legislative members shall receive such compensation as provided in § [2.2-2813](#) for the performance of their duties. All members shall be reimbursed for all reasonable and necessary expenses incurred in the performance of their duties as provided in §§ [2.2-2813](#) and [2.2-2825](#). Funding for the costs of compensation and expenses of the members shall be provided by the Secretary of Veterans and Defense Affairs.

D. The Secretary of Veterans and Defense Affairs shall be the chairman of the Council. The meetings of the Council shall be held at the call of the chairman or whenever the majority of members so request. A majority of the members shall constitute a quorum.

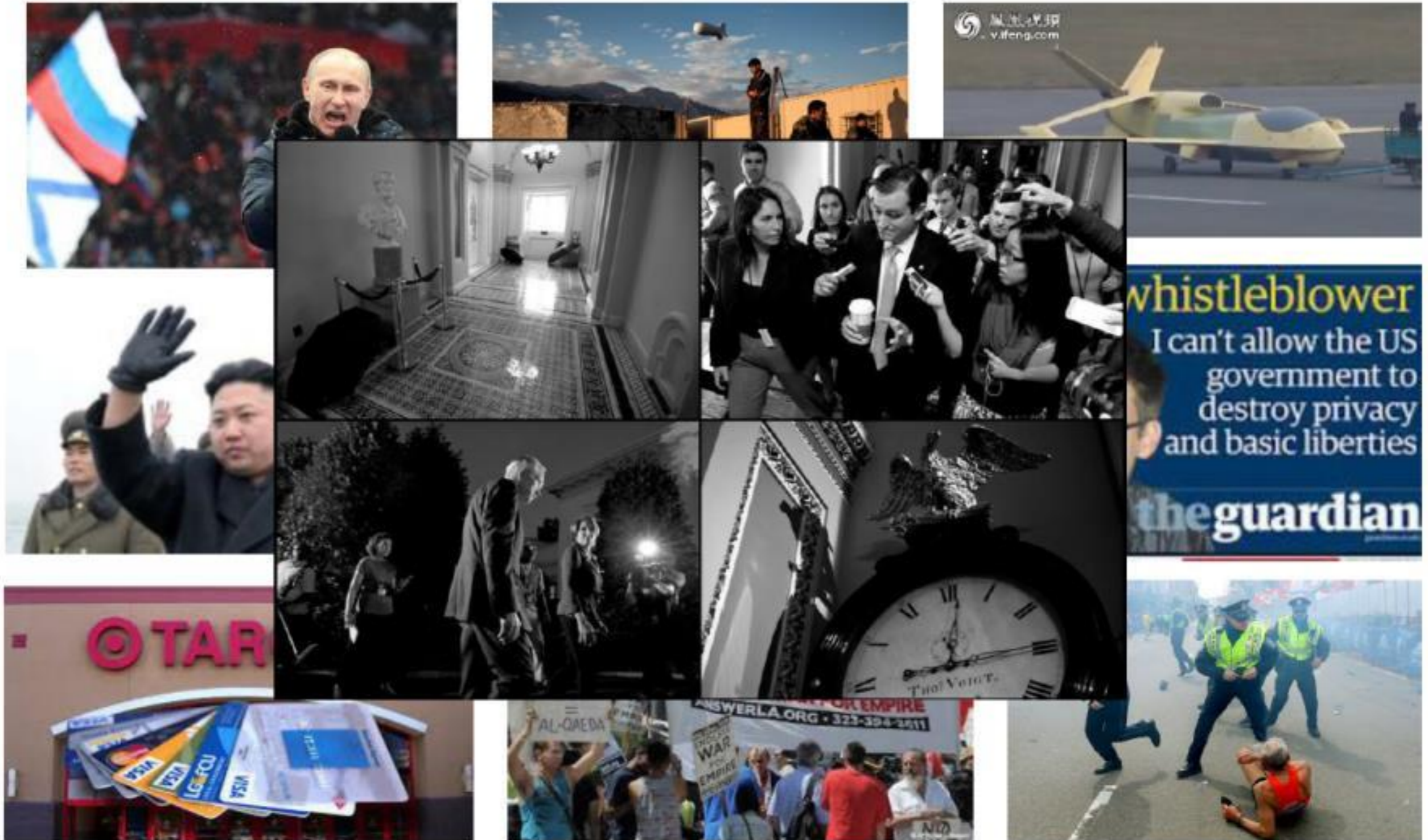
E. The chairman of the Council shall submit to the Governor and the General Assembly an annual executive summary of the activity and work of the Council no later than the first day of each regular session of the General Assembly. The executive summary shall be submitted as provided in the procedures of the Division of Legislative Automated Systems for the processing of legislative documents and reports and shall be posted on the General Assembly's website.

THE  
*Roosevelt*  
GROUP

**VIRGINIA MILITARY ADVISORY COUNCIL**

October 20, 2016

# Growing Demands, Dwindling Resources



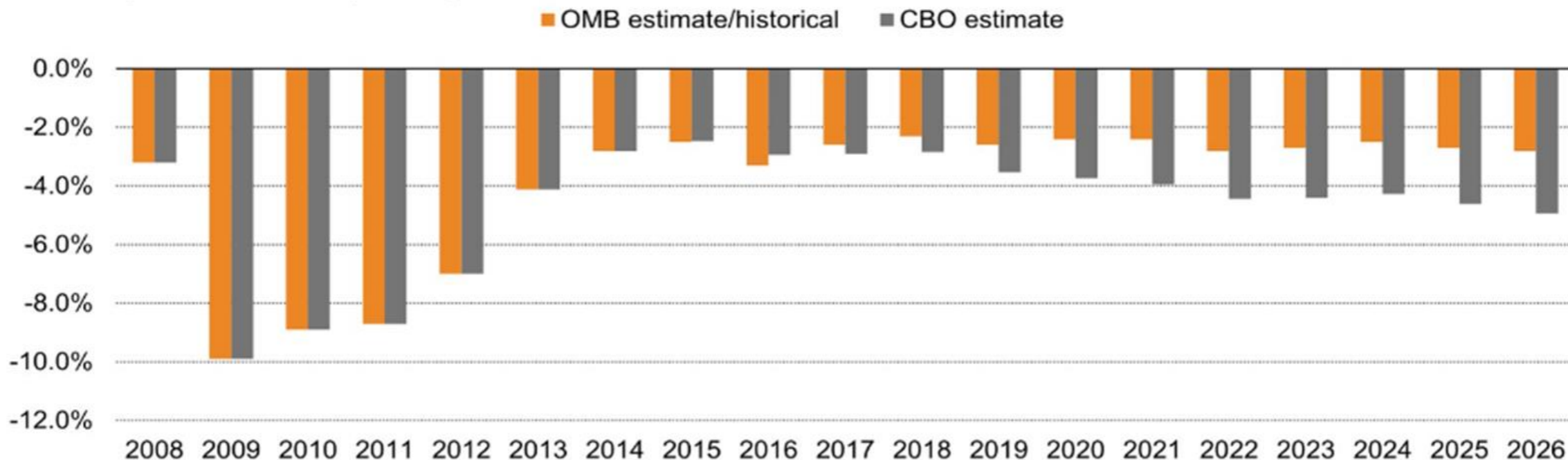
# \$4.1 TRILLION FISCAL 2017 REQUEST COMES AMID ESTIMATES OF GROWING DEFICITS

## Basic elements of the federal budget

- » Spending: \$4.1 trillion in outlays — grants, contracts, federal salaries, etc.
- » Revenue: \$3.6 trillion from taxes, fees, etc.
- » Deficit: \$503 billion because spending exceeds revenue; no surplus in sight
- » Annual deficits and surpluses net to total debt: \$14.8 trillion in fiscal 2017

## OMB/administration policy versus CBO baseline (assumes no changes in law) – both forecast increasing deficits, in amount and as percent of GDP

Deficits as percent of GDP by fiscal year

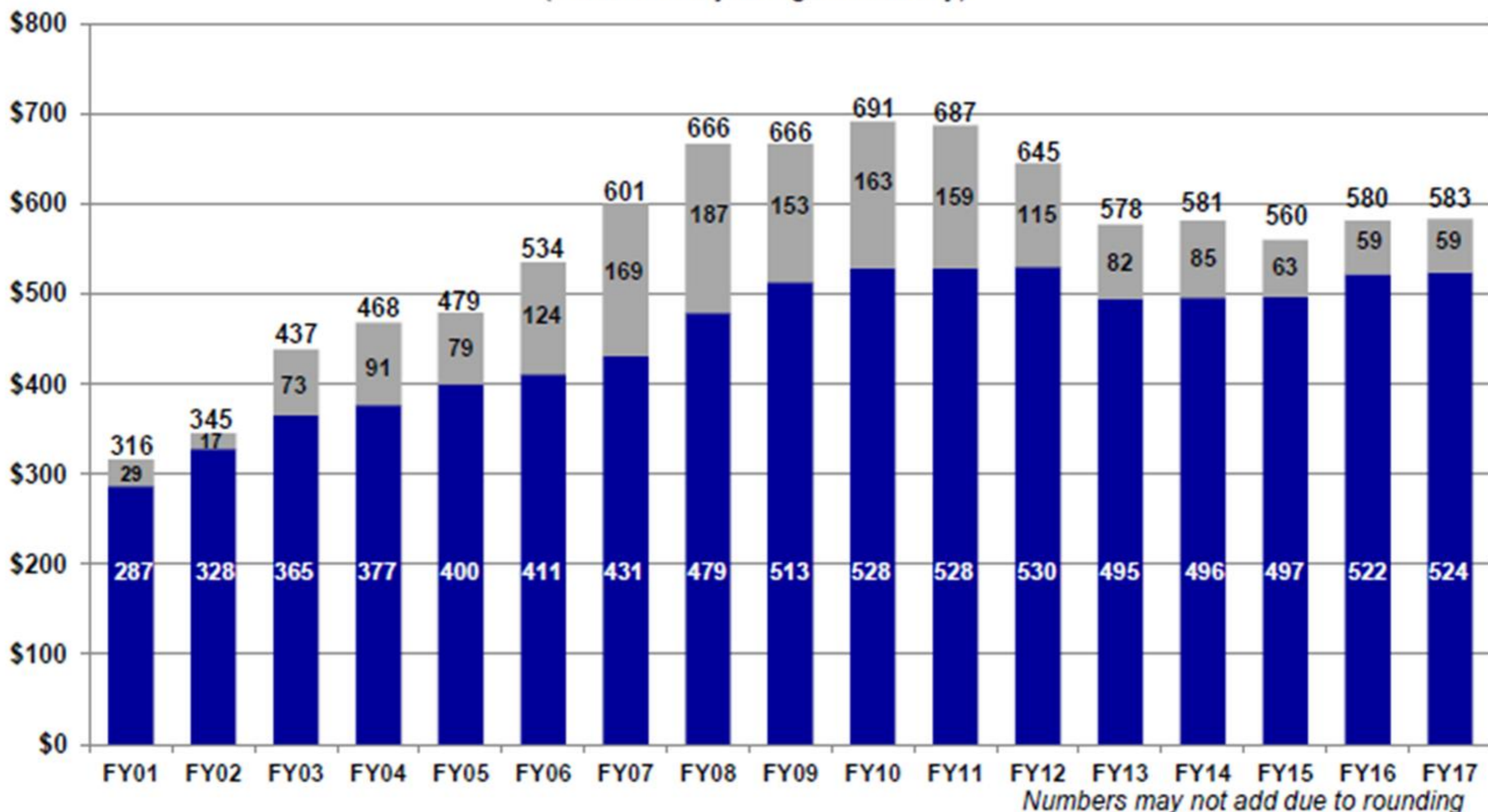


Note: CBO's baseline estimates assumes no changes to current law and policy.

Sources: [CBO Budget and Economic Outlook: 2016 to 2026](#), Jan. 19, 2016, Summary Table 1; OMB Summary Table S-1 from budget requests 2010-2017

# DoD Funding from 9/11 Through FY 2017 Request

(Discretionary Budget Authority)

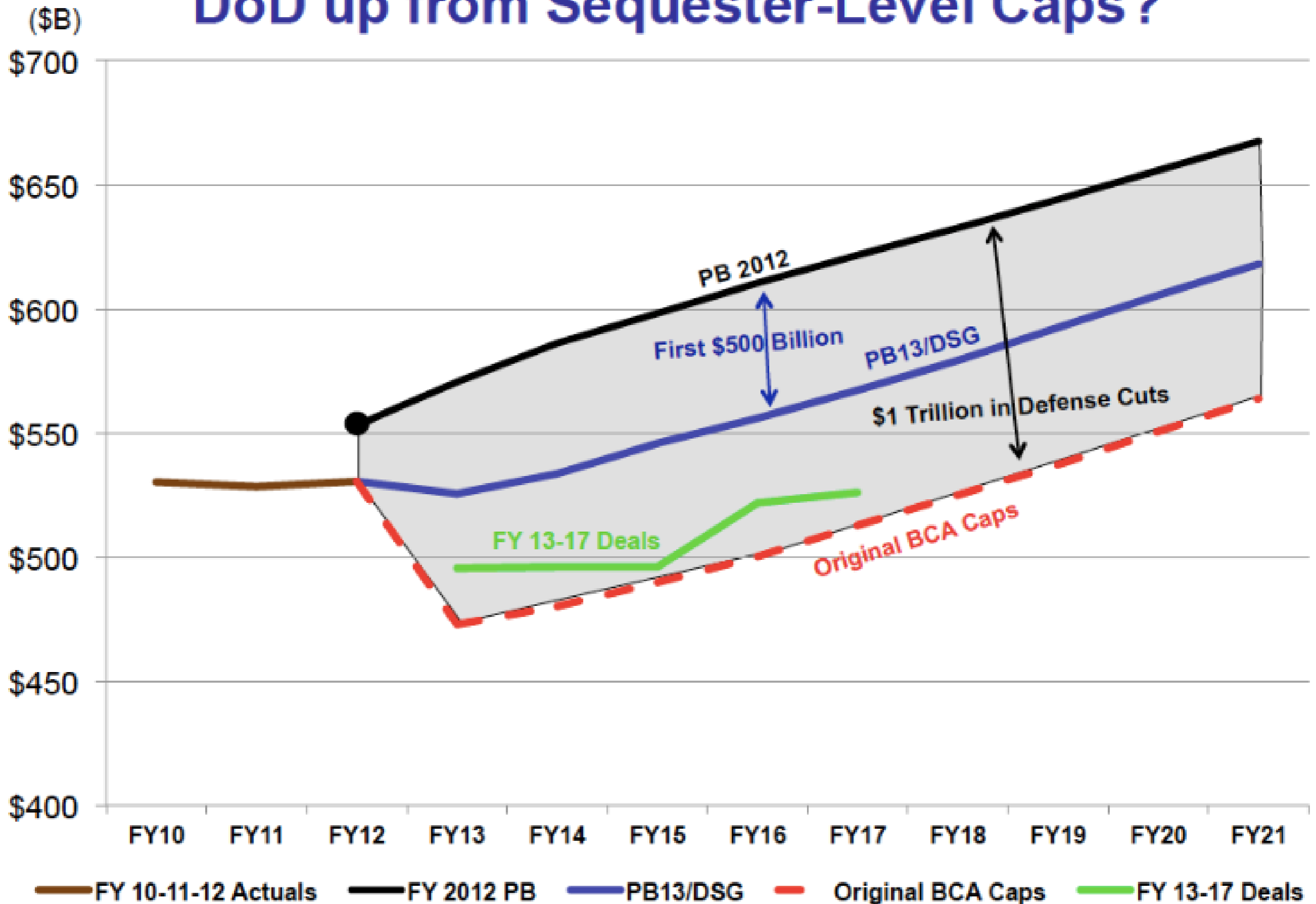


## DoD Topline, FY 2001 – FY 2017

(Current Dollars in Billions)

 Base Budget  OCO/Other Budget

# How Have Budget Deals to date moved DoD up from Sequester-Level Caps?



# ***FY 2017 National Defense Authorization Act***

- Two major sticking points holding up NDAA
  - Controversy over a provision that would effectively overturn an executive order barring federal contractors from discriminating against people based on sexual orientation or gender identity.
  - Sage grouse issue ruffling feathers.
- Agreement on funding level
  - Allow \$9 Billion from OCO for Base.
- Final bill may wait for “lame duck” budget deal.





# ***FY 2017 Federal Appropriations***

## **Congress Passed Fiscal Year 2017 Continuing Resolution**

- Funds the government through December 9<sup>th</sup> - 10 weeks.
- Extends current funding at the Fiscal Year 2016 levels.
- \$1.1 billion to combat the Zika virus, \$37 million for opioid law.
- \$500 million disaster relief for flooding in Louisiana/other states.
- Incorporates the FY 2017 Milcon – VA conference report.
- Includes a 0.496% across-the-board cut for all programs, projects or activities to bring the bill in compliance with the FY 2017 budget caps.

# ***FY 2017 Federal Appropriations***

## **Fiscal Year 2017 Military Construction – Veterans Affairs Agreement**

- \$82.5 billion – \$2.6 billion above the FY16 level.
- \$7.9 billion for military construction projects.
  - **Decrease of \$273 million below the enacted FY16 level.**
  - **\$282 million above the President's request.**
  - **Decrease primarily due to DOD decisions to prioritize readiness activities.**
- **Additional funding for Unfunded Priorities List**
  - Section 125 adds funding and requires the Department of Defense to submit a list 30 days after passage of bill.
  - Army to receive \$40.5 million.
  - Navy and Marine Corps to receive \$227.1 million.
  - Air Force to receive \$149.5 million.

# FY 2017 Defense Landscape

- President Obama's last defense budget.
- House Republicans respected top line of FY16 BBA but used OCO funding to restore top line accounts.
- Essentially spends down OCO by \$18 Billion into Spring 2017 and puts onus on a new President to ask for a Supplemental in early 2017.
- HAC-D generally followed suit - \$16 Billion from OCO.
- Senate Authorizers and Appropriators used PBR and set up conference battle with House and Veto threat from WH.
- BRAC is **PROHIBITED** in both the House and Senate Authorization and Appropriations bills.
- Acquisition and Goldwater Nichols reforms move forward.

# Restoring Readiness in FY 2017

- ✓ **Marines trying to cannibalize parts from a museum aircraft in order to get current aircraft ready for an overseas mission.**
- ✓ **Getting aircraft from the boneyard in Arizona back and ready to fly missions;**
- ✓ **Pilots flying well below the minimum number of hours required for minimal proficiency and flying fewer training hours than the adversaries they are being sent to meet;**
- ✓ **Not having enough senior enlisted people to train and supervise younger ones and those who remain working very long hours day after day;**
- ✓ **Service members buying basic supplies, like pens and cleaning supplies and paper towels out of their own pocket, because otherwise it would take three to four months to get them if they could get them at all.**



# General Dunford's Response to HASC

FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17
56.2	55.4	54.9	51.9	55.6	54.0	54.9	56.8

- ✓ USMC aviation units cannot meet training and mission requirements.
- ✓ Less than one-third of Army BCTs at acceptable levels of readiness.
- ✓ Less than half of the Air Force combat coded forces are ready for a high-end fight.
- ✓ Smallest, oldest, and least ready [force] in our history.
- ✓ Chairman Dunford told Thornberry he was right that readiness is a problem, but he also said the 2017 budget adequately addresses each services' needs.
- ✓ The Army, Navy, and Marine Corps will not repair, train, and modernize at a fast enough rate until around Fiscal Year 2020.
- ✓ **The Air Force won't have high enough readiness levels to cope with a high end war until Fiscal Year 2028.**

# ***President's Request - BRAC 2019***

- Requested for the fifth time – this time DoD asked for a single round in Calendar Year 2019.
- Threatens to use existing authorities to close bases if a BRAC round is not authorized – Section 2687 in FY18.
- Mixed reaction on Capitol Hill.
- DoD justification for a new BRAC round:
  - **DoD study claims 22% overall excess capacity.**
  - **Army 33%, Air Force 32%, Navy 7%, DLA 12%.**
- Current budget environment demands a new round of BRAC that must be focused on efficiencies and savings.

# Strategic Landscape

Severe DoD Budget Cuts  
Sequestration /BCA

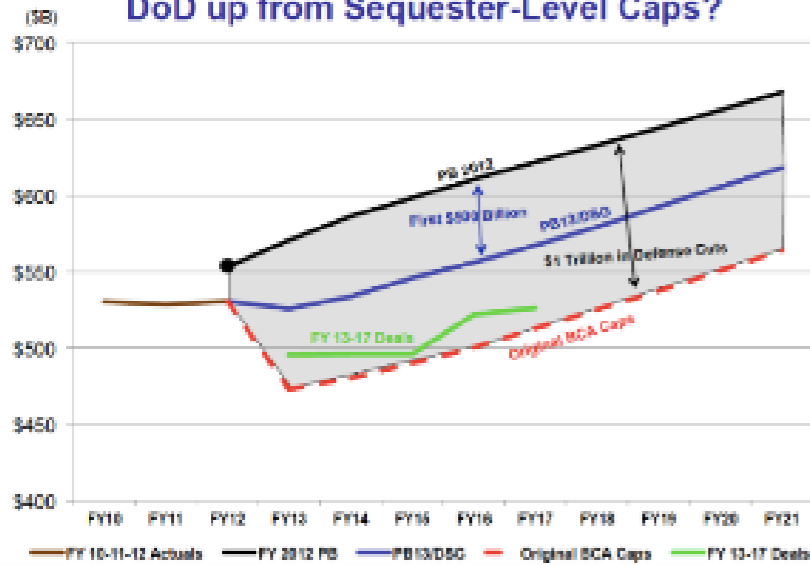


Obsolescence, huge  
recapitalization bills



New Security Challenges – Peer  
competitors with growing military  
capabilities, cyber, missile technology

How Have Budget Deals to date moved  
DoD up from Sequester-Level Caps?



Third Offset Strategy,  
commercial solutions, DIUx,  
innovation

BRAC, shared services, topline  
squeezed

Targeted Investments all  
competing for resources

# Strategic Approach

**Approach**  
**(Lines of Effort)**

**Goals**

**End State**



Protect Mission

Grow Mission

Consolidate Mission

Shared Services /Gifts

Know the Leaders

Support our Delegation

Tell Our Story

Relevant, Modern Missions

Modern Equipment and  
Facilities

Efficient Operations

Proven /Reliable Defense Community

Advocates

**High Military  
Value**

**High Level  
Leadership  
Support**



***BRAC Agnostic***



# ***Virginia's Congressional Delegation***

**Senator Tim Kaine** - Democratic VP Candidate

## ***Two Open Seats - House Congressional Districts***

**VA-2** (open) Scott Taylor (R) vs. Shaun Brown (D)

– ***Incumbent Rep. Scott Rigell retiring.***

**VA-4** (open) Michael Wade (R) vs. Donald McEachin (D)

– ***Incumbent Rep. Randy Forbes lost VA-2 primary to Scott Taylor.***

- **If Senator Kaine becomes Vice President, Governor McAuliffe will appoint someone to fill the seat.**
- **Virginia CODEL will meet post-election to help new Members and Senator get up to speed on Defense issues.**

# TRG Advocacy Team



**Chris Goode**  
Managing Partner



**John Simmons**  
Managing Partner



**Kathleen Ferguson**  
Senior Advisor – Installations,  
Energy and Environment.



**Kevin Felix**  
Senior Advisor - Army



**Harry "Diz" Disbrow**  
Senior Advisor – Air Force



**Mike Aimone**  
Senior Advisor, Energy and  
Utility Privatization



**Lucian Niemeyer**  
Senior Advisor – Military  
Construction, BRAC, SASC



**Lt Gen Bud Wyatt**  
Senior Advisor  
National Guard



**Lt Gen Chip Gregson**  
Senior Advisor  
Marine Corps



**Lt Gen Sid Clarke**  
Senior Advisor  
National Guard



**Scott Taylor**  
Senior Advisor, Ranges, Test  
and Training Spaces



**Ralph Conte**  
Consultant - National Guard  
Infrastructure and MilCon

# Hunter Holmes McGuire VA Medical Center

## Richmond, Virginia



John A. Brandecker, MBA, MPH  
Medical Center Director



# FY16 Workload

- 59,279 Unique Patients
- 6,322 Unique Female Patients (10.7%)
- 5% Unique Growth
- 8% Outpatient Workload Growth
- 18,583 Active Duty Visits
- 68 Active Duty Admissions

# Locations

- Richmond
- Charlottesville
- Emporia
- Fredericksburg at Mary Washington
- Fredericksburg at Southpoint
- Planning for additional satellite clinics

# Our Partnerships

<p><b>Naval Air Station Oceana</b>          Captain Richard Meadows          Commanding Officer</p>	<ul style="list-style-type: none"> <li>• Polytrauma Partnership - Vocational experiences in STAR program</li> </ul>
<p><b>Naval Medical Center          Portsmouth</b>          Rear Admiral Kenneth Iverson          Commander, Navy Medicine          East</p>	<ul style="list-style-type: none"> <li>• Polytrauma sends patients to NMCP for sports medicine orthopedic evaluations.</li> <li>• Major Polytrauma referral source and program outreach</li> <li>• Transitional Care Team receives MTF (Military Treatment Facility) Referrals for care and enrollment</li> <li>• SCI referral source</li> </ul>
<p><b>Ft Belvoir</b>          Colonel Angelia Holbrook          Garrison Commander</p>	<ul style="list-style-type: none"> <li>• Major Polytrauma referral source and program outreach</li> <li>• Transitional Care Team receives MTF (Military Treatment Facility) Referrals for care and enrollment</li> </ul>
<p><b>Fort Lee</b>          Major General Darrell K.          Williams          Commanding General</p>	<ul style="list-style-type: none"> <li>• Transition Care Management Team – TAPS Outreach</li> <li>• Transitional Care Team receives MTF (Military Treatment Facility) Referrals for care and enrollment</li> <li>• Major Polytrauma referral source and program outreach</li> <li>• Voluntary Service - Fort Lee AIT students and Senior Leadership students (Center for Military Training TRADOC) volunteer at the Fisher House and the Arboretum gardening project.</li> <li>• SCI referral source</li> </ul>

# Our Partnerships Continued

<p><b>Fort Pickett</b> Lieutenant Colonel Preston Scott Garrison Commander</p>	<ul style="list-style-type: none"> <li>• Transitional Care Team receives MTF (Military Treatment Facility) Referrals</li> </ul>
<p><b>Joint Base Langley-Eustis</b> Colonel Caroline Miller Commander</p>	<ul style="list-style-type: none"> <li>• Major Polytrauma referral source and program outreach</li> <li>• Transitional Care Team receives MTF (Military Treatment Facility) Referrals for care and enrollment</li> </ul>
<p><b>USMC Base Quantico</b> Colonel Joseph M. Murray Commander</p>	<ul style="list-style-type: none"> <li>• Major Polytrauma referral source and program outreach</li> <li>• Transitional Care Team receives MTF (Military Treatment Facility) Referrals for care and enrollment</li> </ul>
<p><b>Defense Logistics Agency – Aviation (Richmond)</b> Brigadier General Allan E. Day Commander</p>	<ul style="list-style-type: none"> <li>• Transition Care Management Team - Outreach Resource Fairs and Post Deployment Health Re-assessments</li> <li>• Polytrauma Partnership for &gt;8 years             <ul style="list-style-type: none"> <li>• Equipment donation</li> <li>• Provision of therapeutic vocational opportunities                 <ul style="list-style-type: none"> <li>• Welding training/certification</li> <li>• Shadowing Police/Fire departments</li> <li>• Logistic Management</li> </ul> </li> </ul> </li> </ul>

# Our Partnerships Continued

<b>Walter Reed National Military Medical Center</b>	<ul style="list-style-type: none"><li>• Polytrauma referral source</li><li>• Discharge location</li><li>• Clinical Program Collaboration</li><li>• JIF for Acupuncture Training</li><li>• Research Collaboration (DVBIC)</li></ul>
<b>Ft Bragg</b>	<ul style="list-style-type: none"><li>• Polytrauma referral source</li></ul>
<b>Camp Lejeune</b>	<ul style="list-style-type: none"><li>• Polytrauma referral source</li></ul>
<b>DoD Defense Health Agency National Capital Regional Directorate</b>	<ul style="list-style-type: none"><li>• In discussion for a potential VA-DOD partnership for Fredericksburg Healthcare Center – 283,000 sqft</li><li>• DoD is interested in 10-20K-sqft of clinic space for Primary Care/Mental Health.</li><li>• A similar partnership model is going through the approval process in Monterrey, CA.</li></ul>



# Virginia Military Advisory Council

## Military Medics and Corpsmen (MMAC) Program

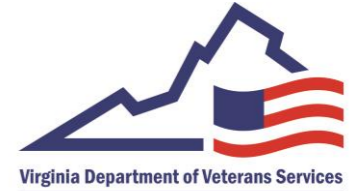
Mark Whiting and Beverly VanTull  
Virginia Department of Veterans Services (DVS)





## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Virginia Department of Veterans Services  
Military Medics and Corpsmen Program

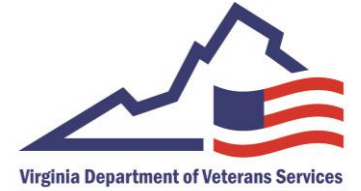
### Our Mission:

*The Military Medics and Corpsmen (MMAC) Program provides service members with specialized medical training an opportunity for employment at six Virginia healthcare systems, a pathway to licensure and long-term medical careers, and a solution to acute healthcare staffing shortages in Virginia's healthcare industry.*



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Virginia Department of Veterans Services  
Military Medics and Corpsmen Program

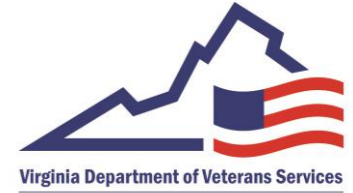
### Our Goal:

*The MMAC Program will facilitate and support the hiring of a minimum of 150 former medics and corpsmen by our Partner Healthcare Systems by the end of the pilot program July 1, 2018*



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Military Medics and Corpsmen Program

### Our Partners:



BON SECOURS  
VIRGINIA HEALTH SYSTEM  
Bon Secours Health System, Inc.



S E N T A R A<sup>®</sup>



CHESAPEAKE REGIONAL  
MEDICAL CENTER



CARILION CLINIC



MOUNTAIN STATES  
HEALTH ALLIANCE



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Military Medics and Corpsmen Program

# Our Process: *Quality - Job #1*

## -Recruiting

*Target Candidate: TSMs w/MMAC MOS 6 Months Before Discharge  
Worldwide Pool/11,000 Medics and Corpsmen Discharged Annually*

## -Screening

*Criteria and Process Reviewed and Approved by Partners*

## -Referring

*Process Reviewed and Approved by Partners/DVS VTAP will offer support*

*Bottom Line: "No Medic or Corpsman Left Behind"*



***Bringing Veterans and Healthcare Employers Together Across The Commonwealth***



## Our Process: *Goals/Key Metrics*

- Veterans & TSMs Contacted/Followed Up
- Candidates Recruited/Referred
- Candidates Hired by Partners
- Clinical Care Technician Credentialing/Licensure
- Clinical Care Technician Retention Rates



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Military Medics and Corpsmen Program

### Our Process: *Reporting*

- Weekly Progress Reports to DVS Leadership
- Quarterly Progress Reports to Virginia Secretary of Veterans and Defense Affairs, John Harvey
- 30-60-90-120 Day Plan of Action to DVS & Sec. Harvey
- Periodic Partner Roundtables/Bi-Annual Summits



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Military Medics and Corpsmen Program

# Our Progress To-Date: *Administration*

## -Memo of Agreement/General Scope of Practice

*Final draft reviewed/approved by:*

- ✓ Virginia Department of Veterans Services (DVS)
- ✓ Virginia's Office of Attorney General (OAG)
- ✓ Virginia Department of Health (VDH), Office of Licensure and Certification
- ✓ Virginia Department of Health Professions (DHP)
- ✓ Sent to all Partner Healthcare Systems/Pending internal review and adoption

## -Credentialing/Education

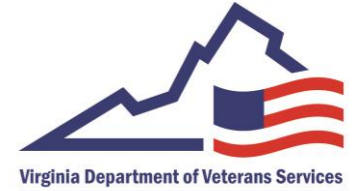
*Regular briefings conducted with:*

- ✓ Virginia Community College System (VCCCS)
- ✓ State Council of Higher Education for Virginia (SCHEV) - Military Education Advisory Committee
- ✓ Virginia Department of Health Professions (DHP)



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Military Medics and Corpsmen Program

### Our Progress To-Date: *Communications*

- Print: *Flyers completed*
- Videos: *Completed*
- Website: *MMAC landing page added*
- Marketing/Communications Plan: *Developed*
- Follow Up: *Information request and response system in place*





## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Military Medics and Corpsmen Program

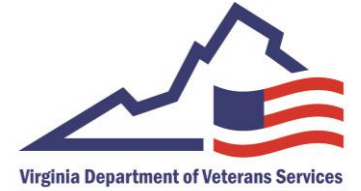
### Our Progress To-Date: *Human Resources*

- Standard Job Description: *Developed. Reviewed by Partner Healthcare Systems*
- Recruiting/Screening Process: *Developed. Reviewed and approved by Partner Healthcare Systems*
- Military-to-Civilian Transition Training: *Under Development*
- Candidate Application Portal: *Beta Testing Underway*
- Begin Accepting Applications: *December 1, 2016*



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Military Medics and Corpsmen Program

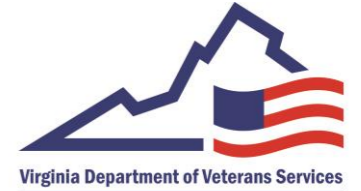
### Our Progress To-Date: *Preliminary Outreach*

- Virginia Values Veterans(V3) Strategic Alliance Group
- National Soldier For Life, Health Director, LTC, Trent
- Military Officers Association of America, Virginia Council of Chapters
- Virginia Peninsula Chamber of Commerce, Military Advisory Council
- 2016 Virginia Workforce Conference - "*Veterans: Closing the Workforce Gap*"
- Virginia Military Advisory Council



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Military Medics and Corpsmen Program

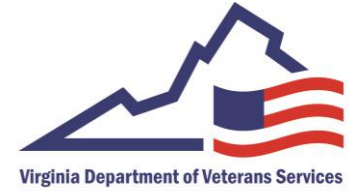
### Our Progress To-Date: *Upcoming Outreach*

- DoD Transition Service Program Managers (International)  
All-Branch Fusion Cell Quarterly Conference Call
- Joint Leadership Council of Veterans Service Organizations (JLC)
- Quantico/Langley TAP Managers
- Hampton Roads VA Medical Center ICT Program Visit



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



Virginia Department of Veterans Services  
Military Medics and Corpsmen Program

### Our Contact Information:

Beverly VanTull, Program Coordinator  
*[beverly.vantull@dvs.virginia.gov](mailto:beverly.vantull@dvs.virginia.gov)*  
(804) 297-8783

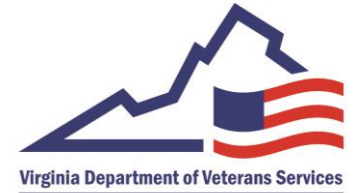
Mark Whiting, Program Coordinator  
*[mark.whiting@dvs.virginia.gov](mailto:mark.whiting@dvs.virginia.gov)*  
(804) 624-9559

*[www.dvs.virginia.gov](http://www.dvs.virginia.gov)*  
*[mmac@dvs.virginia.gov](mailto:mmac@dvs.virginia.gov)*



## Virginia Department of Veterans Services: Military Medics and Corpsmen Program

*Bringing Veterans and Healthcare Employers Together Across The Commonwealth*



**Military Medics and Corpsmen Program**

# *Thank You*





# **Dominion**<sup>®</sup> *Charity Classic*

November 1 – 6, 2016

Richmond, Virginia

# Event Snapshot

**Name:** Dominion Charity Classic

**Date:** November 1-6, 2016

**Site:** The Country Club of Virginia, James River  
Course

**Status:** Last PGA TOUR Champions playoff event  
before Charles Schwab Cup Championship

**Pros:** 54 Professionals on the Champions Tour  
who advanced from PowerShares QQQ  
Championship



# Charity Element



Net proceeds from the tournament will be distributed to the foundation of the Virginia Values Veterans (V3) Program, which creates employment opportunities for transitioning military service members.



# Military Ticketing

- All Military elements presented by WestRock
- Complimentary admission for all active duty, reserve, National Guard, military retirees, and dependents with a valid Department of Defense issued ID. Free entry for veterans with proof of service.
- Military Vouchers may be downloaded at [www.dominioncharityclassic.com](http://www.dominioncharityclassic.com)



# Patriots Outpost

- Private tent for all current and prior military service members and their dependents
- Complimentary food and beverage
- Preferred view of play along the 10<sup>th</sup> green
- Special Guest visits throughout tournament play



**COMPLIMENTARY  
MILITARY TICKETS**  
PRESENTED BY WESTROCK

[DOMINIONCHARITYCLASSIC.COM](http://DOMINIONCHARITYCLASSIC.COM)

[/dominioncharityclassic](https://www.facebook.com/dominioncharityclassic) [@dominionclassic](https://twitter.com/dominionclassic)

# Tournament Hiring Event

## Companies

- Dominion Resources
- CarMax
- WestRock
- Virginia Tech
- Huntington Ingalls– AMSEC
- PRISM Inc.
- Shipyard Staffing Inc.
- Booz Allen Hamilton
- PD Systems
- Regent University



## V3 HIRING EVENT

PRESENTED BY WESTROCK



## • **Birdies for the Brave Caddie Program**

- 20 PGA selected veterans and active duty will caddy for PGA TOUR Champions players during Pro- Am Play
- Each caddy will receive Dominion Charity Classic Gift Bag

## • **Military Appreciation Ceremony**

- Saturday, November 5th
- Full colors ceremony and recognition of military members in attendance



**Dominion**<sup>®</sup> *Charity Classic*

Thank You



# Virginia Military Advisory Council

## School Liaison Officer Summit

**Julie Gifford**  
**Regional Military Relations Liaison**



# Virginia Military Advisory Council

## Employment for Transitioning Service Members Update

Mike Kuhns, President and CEO, Peninsula Chamber of Commerce

Peggy Tadej, Director of Military Affairs, Northern Virginia Regional Commission

Shawn Avery, President and CEO, Opportunity Inc. of Hampton Roads

Mark Manasco, Executive Director, Commonwealth Center for Advance Logistics



# Virginia Military Advisory Council

## Commanders' Time

Secretary John C. Harvey, Jr.



# Alternative A

- Improvements to I-64 between I-664 (Hampton) and I-564 (Norfolk)
- Widens existing facility to six-lanes
- Improvements would be largely confined to existing right-of-way
- **Cost: \$3.3 Billion (2016)**
  - includes a 40% Contingency

